PRESS RELEASE

Paris — July 6, 2026. Loxam S.A.S. (the "**Company**") provides updated information today regarding its recent financial performance and its previously announced acquisition of controlling stake in Mills Locação, Serviços e Logística S.A. (the "**Target**").

Current Trading

Our consolidated revenue for the two months ended May 31, 2026 amounted to €415.0 million, representing an increase of 1.7% compared to revenue for the two months ended May 31, 2025 and increase of 1.4% at constant exchange rates. In France, our revenue decreased in 2.7% during the period, reflecting continued slower conditions in public works following municipal elections held during the spring, and moderate activity in the construction sector overall. In the Nordic countries, revenue increased by 7.6% (or 5.4% at constant exchange rates) during the period, reflecting a further positive dynamic as activity continues recovering in that region. The Rest of the World division revenue increased by 2.2% (or 3.0% at constant exchange rates), primarily due to good conditions in southern Europe despite slower activity in the Middle East due to geopolitical tensions.

The unaudited preliminary financial information for the periods presented above is derived from the Company's accounting records and is the responsibility of management. This information has not been audited, reviewed, examined, compiled, nor have any agreed-upon procedures been applied by the Company's independent auditors with respect thereto. You should not place undue reliance on such unaudited preliminary financial information.

The Acquisition

As previously announced, the Company intends to acquire approximately 50.33% of the outstanding shares and voting rights of the Target, pursuant to which we will acquire their entire controlling stake (the "**Block Acquisition**"), at a price equal to 16.00 Brazilian reais per share, subject to an adjustment mechanism. The closing of the Block Acquisition is subject to a number of customary conditions, including clearance from the Brazilian antitrust authority, the *Conselho Administrativo de Defesa Econômica*.

The Target's shares are listed and traded on the Novo Mercado segment of the B3 stock exchange. As previously announced, upon the completion of the Block Acquisition, we will be required to prepare and file with the Brazilian securities regulatory authority, the *Commissão de Valores Mobiliários* (the "**CVM**"), a request for a mandatory public tender offer (the "**Mandatory Tender Offer**") for the acquisition of the remainder of the outstanding shares of the Target, pursuant to Article 254-A of Brazilian Law No. 6,404/76, Resolution No. 215/24 of the CVM, the Novo Mercado Regulation, the Target's by-laws, and the Acquisition Agreement, at the same price per share paid to the sellers under the agreement related to the Block Acquisition, adjusted by the SELIC rate (the benchmark Brazilian interest rate) from the date of closing of the transfer of control until the settlement date of such offer.

Assuming a price payable pursuant to the Mandatory Tender Offer of 16.00 Brazilian reais per share, the acceptance by the Mandatory Tender Offer of all of the remaining shareholders of the Target and a constant exchange rate from March 31, 2026, we estimate that we will be required to pay approximately €300 million to acquire the shares of the Target remaining after completion of the Block Acquisition in the Mandatory Tender Offer. In anticipation of this, we have received commitments for a bridge facility permitting borrowings of up to €360 million to finance purchases of the shares tendered in such Mandatory Tender Offer (the "**MTO Bridge Facility**"). In lieu of borrowing under the MTO Bridge Facility, we may issue further debt securities to finance the purchases of the shares tendered in the Mandatory Tender Offer.

For the twelve months ended March 31, 2026 and on a *pro forma* basis after giving effect to the Block Acquisition, we would have generated revenue of €2,770.9 million and EBITDA of €1,016.6 million. As of March 31, 2026 and on a *pro forma* as adjusted basis, after giving effect to the financing of the Block Acquisition announced today and the refinancing of our senior secured notes due 2027 and our senior secured notes due 2028 announced today, our consolidated net leverage ratio would have been 4.4x. As of March 31, 2026 and on a *pro forma* as adjusted basis after giving effect to the financing of the Block Acquisition announced today, the refinancing of our senior secured notes due 2027 and our senior secured notes due 2028 announced today and the financing of the Mandatory Tender Offer, assuming that the remaining shareholders of the Target accept to tender 100% of their shares, our consolidated net leverage ratio would have been 4.7x.

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This press release constitutes a public disclosure of inside information by the Company under Regulation (EU) 596/2014 (16 April 2014) and Implementing Regulation (EU) No 2016/1055 (10 June 2016).

Forward Looking Statements

This press release may include forward-looking statements. These forward- looking statements can be identified by the use of forward-looking terminology, including the terms “believes”, "estimates”, "anticipates”, “expects”, “intends”, “may”, “will” or “should” or, in each case, their negative, or other variations or comparable terminology. These forward-looking statements include all matters that are not historical facts and include statements regarding the Company’s or its affiliates’ intentions, beliefs or current expectations concerning, among other things, the Company’s or its affiliates’ results of operations, financial condition, liquidity, prospects, growth, strategies and the industries in which they operate. By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. Readers are cautioned that forward-looking statements are not guarantees of future performance and that the Company’s or its affiliates’ actual results of operations, financial condition and liquidity, and the development of the industries in which they operate may differ materially from those made in or suggested by the forward- looking statements contained in this press release. In addition, even if the Company’s or its affiliates’ results of operations, financial condition and liquidity, and the development of the industries in which they operate are consistent with the forward-looking statements contained in this press release, those results or developments may not be indicative of results or developments in subsequent periods.

The forward-looking statements and information contained in this announcement are made as of the date hereof and the Company undertakes no obligation to update publicly or revise any forward-looking statements or information, whether as a result of new information, future events or otherwise, unless so required by applicable securities laws.